



Health Sector Governance: What it is, and yes, Abt does it!

IHD Subdivision
Brownbag
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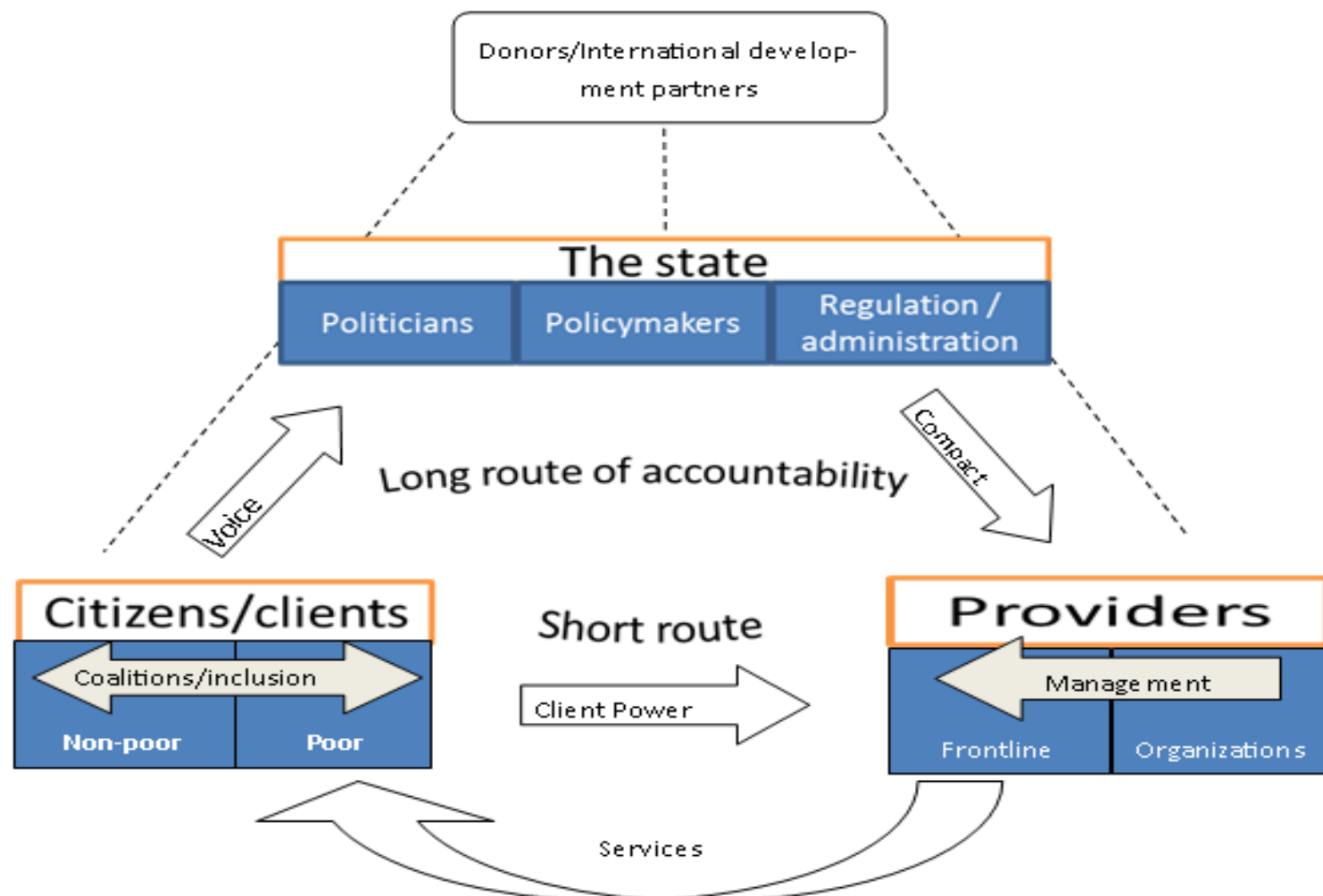
What is health sector governance?



Many frameworks define and assess health governance:

- **Stewardship**; Good Governance in Medicines (WHO)
- Governance and performance fundamentals: **Standards**; **Incentives**; **Information**; and **Accountability** (World Bank)
- CAR: **Capacity**, **Accountability** and **Responsiveness** (DFID)
- Health System Assessment Approach: A How-to Manual (HS 20/20 Project, 2012) (Brinkerhoff and Bossert) (USAID)
- Variations of the above: Governance Dimensions (Abt/HFG Project Haiti)

Key actors and relationships: Abt works in all these areas



Challenges and opportunities



- **Opportunity:** Emerging appreciation of the importance of governance
 - USAID's Democracy, Human Rights and Governance Strategy (2013) – more integrated programming is coming out
 - PEPFAR, Global Fund: transition, country ownership, sustainability
 - DFID, World Bank: capacity and transparency
 - When systems fail, weak governance is often at the crux of the problem

Challenges and opportunities



- **Challenge:** Understanding (like investment) is emerging
 - What do our clients want?!
 - How can governance activities help achieve development goals?
 - M&E evolving but a challenge



A sampler of Abt's international health sector governance work



- Public financial management
 - Planning and budgetary processes, tools, & techniques
- Health policy
- Accountability mechanisms
- Using data for monitoring and decision-making
- Strengthening non-government engagement (private sector, civil society, communities, etc.)
- Capacity development in management and governance
- Facility level governance support
- Decentralization

Example: HFG Ethiopia



- Health finance reform: policy, public financial management and governance
- Promoting transparency: engaging communities and media in CBHI roll-out
- Facilitating policy dialogue among stakeholders on CBHI and other reforms
- Hospital governance reform
- Integrated supportive supervision of federal health offices in leadership, governance, and management
- Facility governing boards linking health centers to communities



Example: HFG Ethiopia



Outcomes:

- **Increased access/decreased financial risk:** enrollment reached more than half (52.0% of eligible households in the pilot districts (15% of them covered through government targeted subsidy);
- **Health service utilization increased** to double national average
- CBHI members are **26% less likely to be impoverished** due to health expenditure
- Governing boards link with the local community
- Governing Board decisions resulted in:
 - **Fewer stock outs**
 - **Capital improvements**
 - Increased utilization of services

Example: Wajibika Tanzania



Supported Decentralization by Devolution (D by D) and other GOT reform policies through:

- Improve ***governance*** through strengthened programmatic and fiscal accountability in the target councils
- Strengthen support for ***decentralized management*** and the effective use of resources
- Develop an effective ***expansion plan*** for the GOT to improve council performance and accountability



Example: Wajibika Tanzania



Outcomes:

- In FY 2011/12, **86% of the councils received clean audits.**
- In Morogoro District, this resulted in CDG **funding of \$1,211,693**, up from the \$323,098 received in CDG funding the year before.
- **Health facility plans now include community-level inputs**
- Went from 0% to 100% of health facilities with annual plans & and the planning process is budgeted
- **Priority areas such as OVC, HIV/AIDS, FP, MNCH, malaria, and TB are clearly reflected in CCHPs**

Example: HFG Project



- Tools for strengthening civil society engagement in health governance
- Toolkit for MOHs to work more effectively with MOFs
- Health finance and governance media briefing kit
- Guide to institutional roles and arrangements governing quality
- Building evidence of impact of governance on health outcomes
- Check out: www.hfgproject.org



IHD's HSS Technical Segment / Governance



- Support for new business opportunities
- Existing program design/implementation
- Skills matrix / roster of experts
- Technical sharing events

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QUESTIONS?